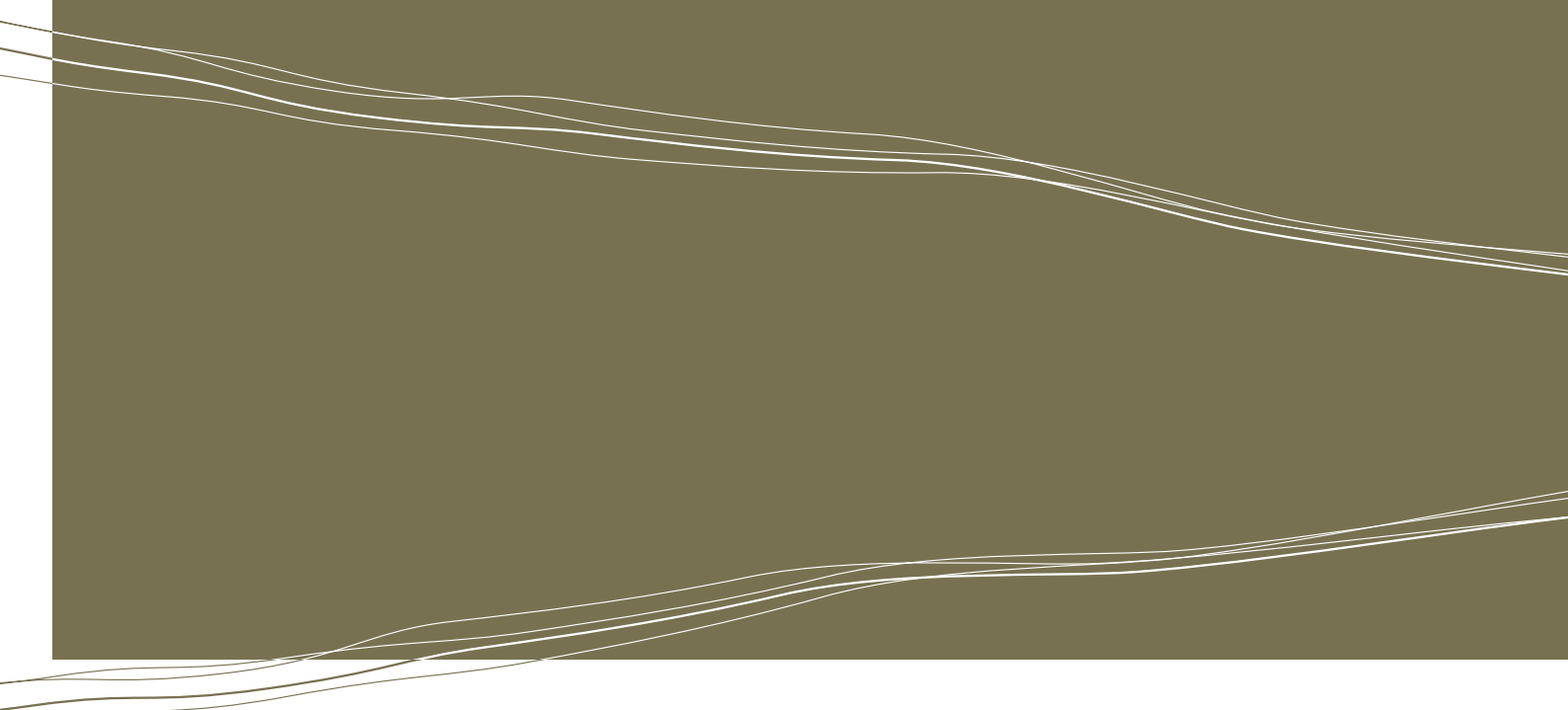


KEY INDICATORS

Roberto González
Graphite on paper (*detail*)
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Financial Highlights



In millions of euros unless otherwise indicated	2007	2006	2005	2004
Share capital at year-end	64	65	66	67
Shareholders' equity at year-end (before profit distribution)	2,825	2,382	2,126	1,192
Ordinary shares outstanding (thousands), average for the year	63,624	64,876	65,616	66,177
Net profit	525	918	444	256
Dividends	7.62	7.76	7.82	7.92
Earnings per share, excluding treasury shares (in euros)	8.26	14.15	6.77	3.87
Dividend per share (in euros)	0.12	0.12	0.12	0.12

Share Price Performance



	2007	2006	2005	2004
Closing share price (in euros per share)				
High	60.70	59.20	40.50	26.85
Low	41.25	36.50	25.65	22.30
Close	46.29	56.55	39.25	25.70
Stock market capitalization at 31/12 (million euros)	2,967	3,681	2,609	1,717
Volume traded				
Number of shares (thousands)	40,245	21,084	27,233	13,855
Total (millions of euros)	2,103	952	935	335
Daily average (millions of euros)	8.32	3.75	3.65	1.33
Dividend yield (on closing price for the year)	0.26%	0.21%	0.31%	0.47%
P/E ratio (on closing price for the year)	5.60	4.00	5.80	6.64

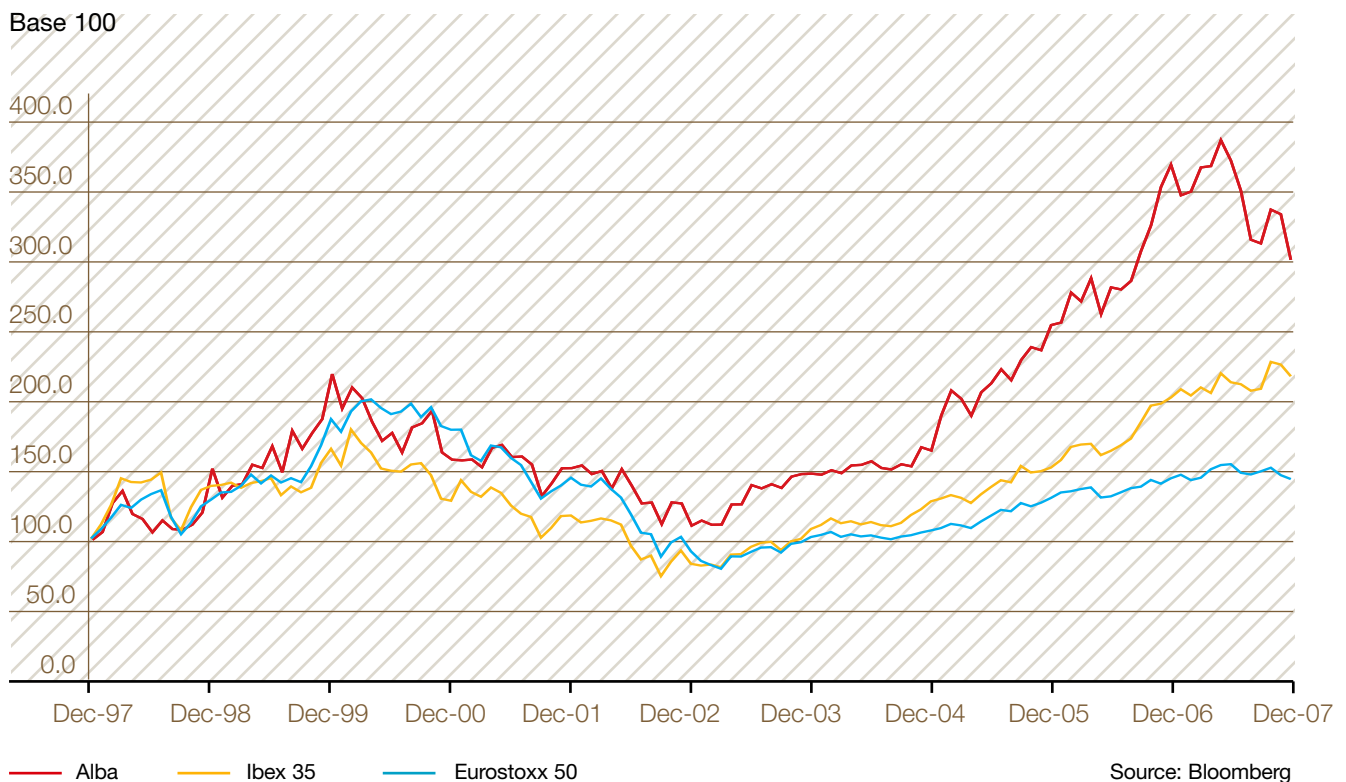
Share Price Performance

In 2007, the Alba share did not perform as well as in previous years, losing 18.1% compared to the 7.3% gain in the Ibex 35.

Over the last ten years, however (since December 1997), significant value has been created. Over the period as a whole, the Alba share price increased 11.2% per year on a cumulative basis, while the Ibex 35 rose 7.7% and the Eurostoxx 50, 3.4%.



Alba share price performance over last 10 years, compared to Ibex 35 and Eurostoxx 50



Net Asset Value

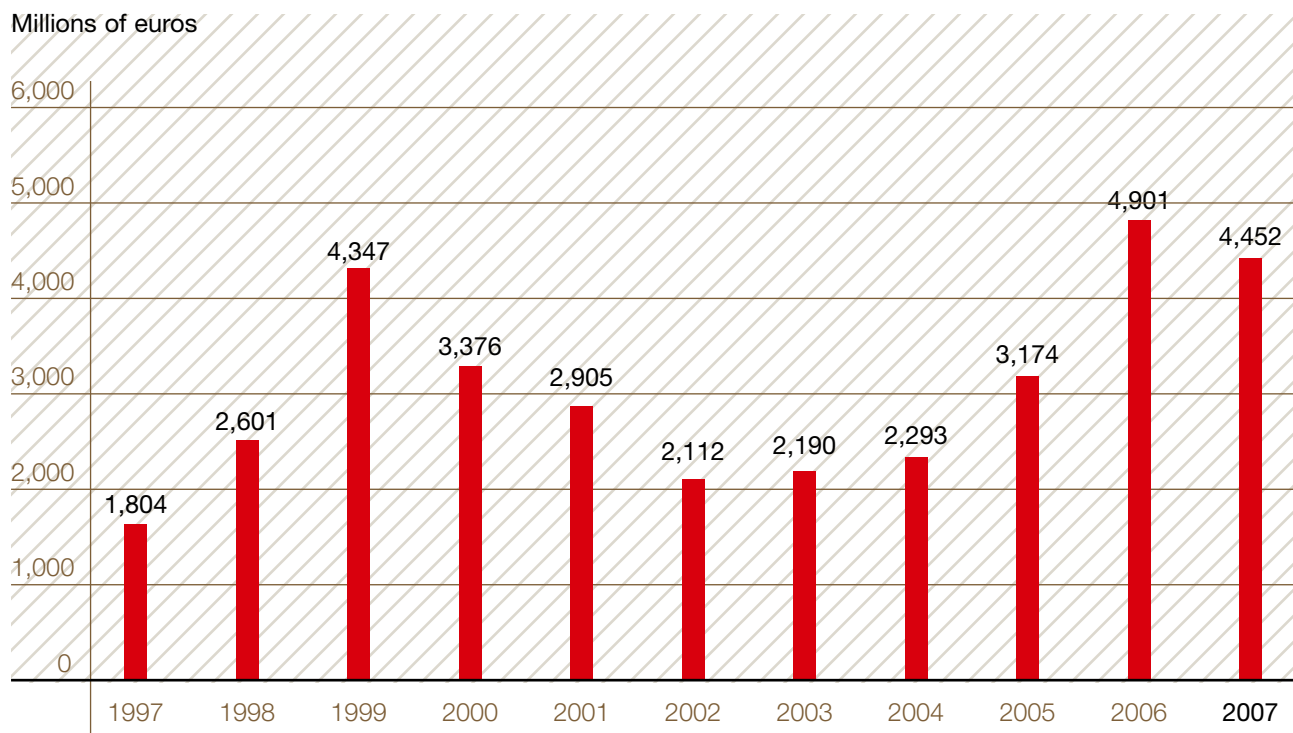
In millions of euros unless otherwise indicated	2007	2006	2005	2004
Total Net Asset Value (*)	4,452	4,901	3,174	2,293
Net Asset Value in euros per share (*)	71.68	75.82	48.38	34.74
Share price (in euros per share)	46.29	56.55	39.25	25.70
Discount to net asset value	35.4%	25.4%	18.9%	26.0%

Data at 31/12 (close)

(*) Before taxes and after deducting treasury shares.

Changes in total net asset value since 1997 can be seen below:

Historical Net Asset Value before taxes (*) (31/12)



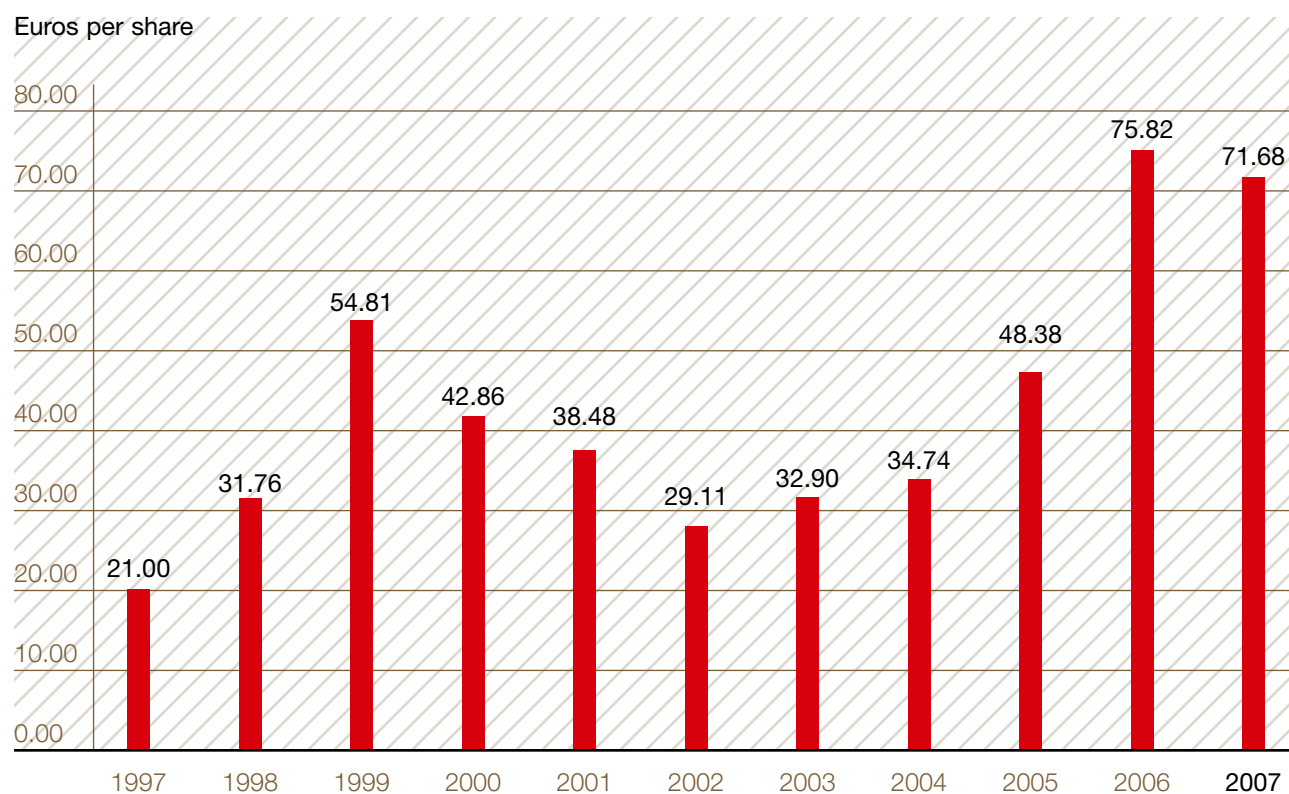
(*) Net Asset Value after discounting net financial debt and before taxes.

Net Asset Value

The following chart shows changes in Net Asset Value per share, before taxes and after deducting treasury shares, over the same period, measured at December 31 each year:



Historical Net Asset Value per share before taxes (*) (31/12)

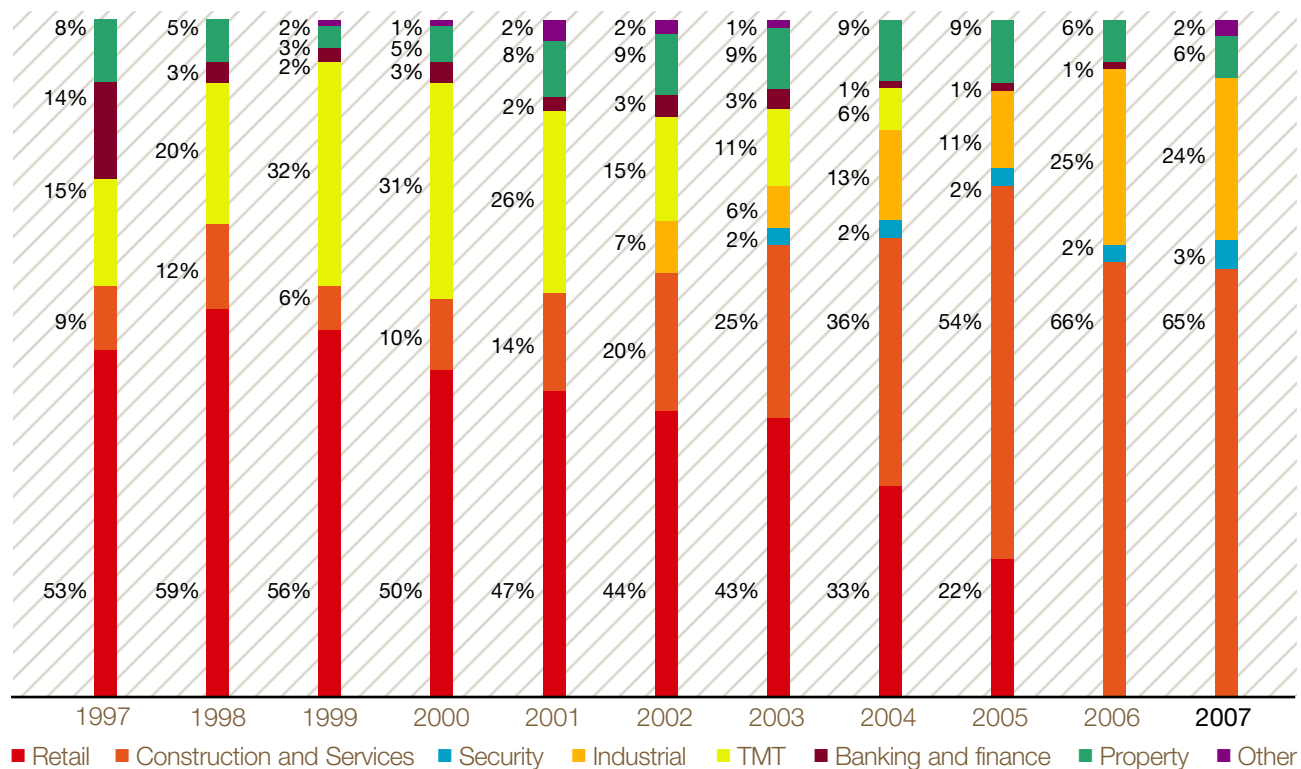


(*) Net asset value per share after discounting net financial debt and before taxes and after deducting treasury shares from the number of shares.



The changes in the industry composition of the Alba portfolio in recent years can be seen in the following chart.

Gross Asset Value (*) (31/12)



(*) Gross Asset Value after discounting net financial debt and before taxes.

At year-end 2000, therefore, Retail distribution (Pryca/ Carrefour) and Technology, Media and Telecommunications (Airtel/ Vodafone) accounted for 81% of the portfolio, while at the end of 2006 these two sectors were no longer represented in the portfolio, giving way to Construction and Services (ACS, 65%) and Industrial (Acerinox and Isofotón, 24%).

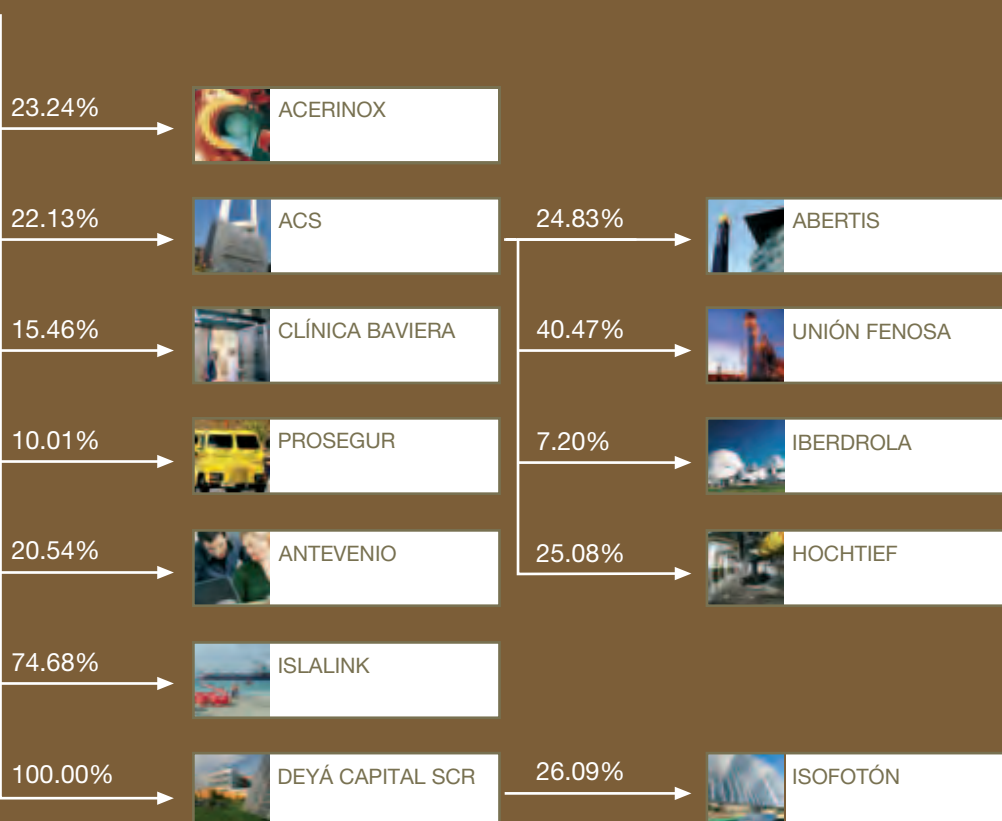
The considerable increase in the value and relative weight of ACS and Acerinox in the Alba portfolio is due to the increases in Alba's shareholding in these companies and the two companies' excellent stock market performance in recent years, especially in 2006. In 2007, the "Other" category included the investments in Clínica Baviera and IslaLink.

Investments

Portfolio structure at December 31, 2007



100.00%





Portfolio value at December 31, 2007:

Listed companies	Shareholding	Market value ⁽¹⁾		Main stock exchange on which traded
		Millions of euros	Euros per share	
Acerinox ⁽²⁾	23.24	1,015.1	16.83	Madrid
ACS ⁽²⁾	22.13	3,174.1	40.65	Madrid
Antevenio ⁽²⁾	20.54	6.0	7.24	Alternext Paris
Clínica Baviera ⁽²⁾	15.46	60.0	23.81	Madrid
Prosegur ⁽²⁾	10.01	150.8	24.40	Madrid
Total market value		4,406.0		
Total book value		2,782.5		
Unrealised capital gains		1,623.5		

Unlisted companies	Shareholding	Book value
		Millions of euros
IslaLink ⁽³⁾	74.68	-
Isofotón ⁽⁴⁾	26.09	150.00
Total book value		150.00

⁽¹⁾ Prices at the closing exchange rate in December.

⁽²⁾ Investments accounted for using the equity method.

⁽³⁾ Fully consolidated.

⁽⁴⁾ Through Deyá Capital SCR, fully owned by Alba.

Investments



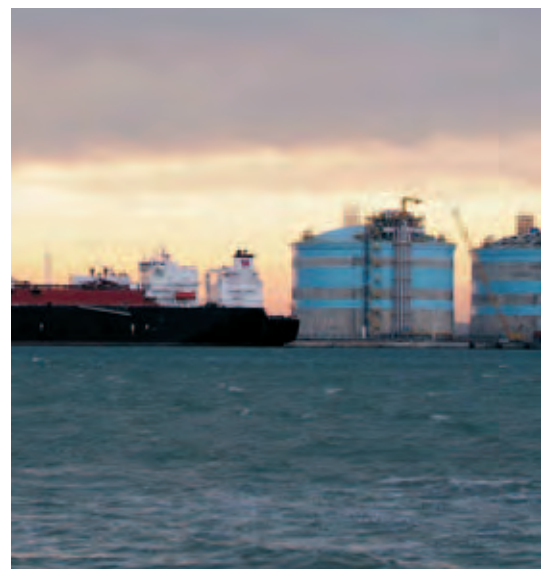
Details of portfolio performance over the last four financial years are given below:

Shareholding (%)

Listed companies	31-12-2007	31-12-2006	Change 06/07	31-12-2005	31-12-2004
Acerinox	23.24	20.80	2.44	11.18	10.40
ACS	22.13	21.14	0.99	17.93	15.54
Antevenio	20.54	28.80	(8.26)	28.80	28.80
Carrefour	-	-	-	2.53	3.34
Clínica Baviera	15.46	-	15.46	-	-
Havas	-	-	-	-	0.63
Prosegur	10.01	5.01	5.00	5.23	5.23
Spirent	-	0.62	(0.62)	0.58	0.66
Vodafone	-	-	-	-	0.07

Unlisted companies

Celtel	-	0.45	(0.45)	0.45	3.32
IslaLink	74.68	-	74.68	-	-
Isototón	26.09	-	26.09	-	-
March Unipisa	-	35.00	(35.00)	82.57	82.57
March Gestión de Fondos	-	35.00	(35.00)	35.00	35.00
March Gestión de Pensiones	-	35.00	(35.00)	35.00	35.00
Xfera	-	-	-	11.35	11.29



The increase in Alba's shareholdings in Acerinox and ACS, due to acquisitions during 2007, has strengthened Alba's position as the leading shareholder in both companies.

The increase in the shareholdings in Clínica Baviera, IslaLink, Isofotón and Prosegur are due to acquisitions made during 2007. In all these companies Alba is the second largest shareholder, always with a minority interest, except in the case of IslaLink, where Alba is the majority shareholder.

The shareholdings in March Unipsa, March Gestión de Fondos and March Gestión de Pensiones were sold to Banca March in December 2007. The decrease in the shareholding in Antevenio is due to dilution resulting from the issue of new shares in connection with the company's listing on Alternext in February 2007.

Industry diversification

If Alba's other assets and liabilities are added to its equity investments, valued in all cases on the same basis as used by equity analysts who follow the Company, the distribution of the Company's investments by industry, based on year-end portfolio composition and share prices (in %), is as follows:



Percent of gross asset value

	2007	2006	2005	2004
Construction and Services	65	66	54	36
Retail	-	-	22	33
Industrial	24	25	11	13
Property	6	6	9	9
Security	3	2	2	2
Telecommunications	-	-	1	6
Banking and finance	-	1	1	1
Other	2	-	-	-
	100	100	100	100
Gross Asset Value (in millions of euros)	4,866	4,852	3,205	2,545
Net Asset Value before taxes (in millions of euros)	4,452	4,901	3,174	2,293



In 2007, Security and Other gained in relative weight, while Construction and Services, Industrial and Banking decreased as a result of investments and divestments during the year and relative changes in the investees' share prices. The most significant changes in the relative weight of the different industries in 2007 were due to the performance of the Acerinox share, which affected the relative weight of the Industrial sector partially compensated with the investment in Isofotón by Deyá Capital. The 65% in Construction and Services includes the investment in ACS. In practice, however, the diversification of ACS's activities significantly reduces the seemingly high concentration in Construction and Services. Analysing Alba's portfolio in more detail, the 65% invested in Construction and Services can be subdivided among the various industries in which ACS operates. The following table provides a rough indication of the subdivision, based on estimates of the contribution of each subsector to ACS's consolidated net profit for 2007:

Construction	20%
Industrial Services	18%
Energy	12%
Urban Services	8%
Concessions	7%
	65%

